## EXAMPLE

Spans and Layers Analysis

| Layers | Number of Supervisors | Number of Employees | Average Span | Total Supervisors' Salaries in millions |  | Total Supervisors' Benefits in millions |  | Total Supervisor <br> Salaries \& Benefits |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 (Highest) President | 1 | 10 | 10.0 | \$ | - |  |  | \$ | - |
| 2 (Vice President) | 10 | 120 | 12.0 | \$ | 3.00 | \$ | 0.75 | \$ | 3.75 |
| 3 (Director) | 81 | 729 | 9.0 | \$ | 17.40 | \$ | 4.35 | \$ | 21.75 |
| 4 (Manager) | 255 | 1,275 | 5.0 | \$ | 35.80 | \$ | 8.95 | \$ | 44.75 |
| 5 | 515 | 2,378 | 4.6 | \$ | 57.60 | \$ | 14.40 | \$ | 72.00 |
| 6 | 505 | 1,775 | 3.5 | \$ | 49.90 | \$ | 12.48 | \$ | 62.38 |
| 7 | 275 | 1,050 | 3.8 | \$ | 24.30 | \$ | 6.08 | \$ | 30.38 |
| 8 | 82 | 215 | 2.6 | \$ | 8.40 | \$ | 2.10 | \$ | 10.50 |
| 9 | 18 | 45 | 2.5 | \$ | 2.30 | \$ | 0.58 | \$ | 2.88 |
| 10 |  |  | - |  |  |  |  | \$ | - |
| Total | 1,742 | 7,597 | 4.4 | \$ | 198.70 | \$ | 49.68 | \$ | 248.38 |

How to read this chart: There are 525 supervisors in
Layer 5 ( 4 steps below President). On average, each one supervises 4.4 direct reports. The total salary and
benefits of the supervisors in this layer is $\$ 72 \mathrm{M}$.

## Total Summary

Spans and Layers Analysis
This Summary Tab has formulas - NO INPUT REQUIRED

| Layers | Number of Supervisors | Number of Employees | Average Span | Total Supervisors Salaries | Total Supervisors Benefits | Total Supervisor Salaries \& Benefits |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 (Highest) | - | - | - | - | - | \$ |
| 2 | - | - | - | - | - | \$ |
| 3 | - | - | - | - | - | \$ |
| 4 | - | - | - | - | - | \$ |
| 5 | - | - | - | - | - | \$ |
| 6 | - | - | - | - | - | \$ |
| 7 | - | - | - | - | - | \$ |
| 8 | - | - | - | - | - | \$ |
| 9 | - | - | - | - | - | \$ |
| 10 | - | - | - | - | - | \$ |


| Total | - | - | - | $\$$ | - | $\$$ | - | $\$$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |




## ACCC

Spans and Layers Analysis

| Layers | Number of Supervisors | Number of Employees | Average Span | Total Supervisors Salaries | Total Supervisors Benefits | Total Supervisor Salaries \& Benefits |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 (Highest) |  |  | - |  |  | \$ |
| 2 |  |  | - |  |  | \$ |
| 3 |  |  | - |  |  | \$ |
| 4 |  |  | - |  |  | \$ |
| 5 |  |  | - |  |  | \$ |
| 6 |  |  | - |  |  | \$ |
| 7 |  |  | - |  |  | \$ |
| 8 |  |  | - |  |  | \$ |
| 9 |  |  | - |  |  | \$ |
| 10 |  |  | - |  |  | \$ |


| Total | - | - | - | $\$$ | - | $\$$ | - | $\$$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |




## ACCC

Spans and Layers Analysis

| Layers | Number of Supervisors | Number of Employees | Average Span | Total Supervisors Salaries | Total Supervisors Benefits | Total Supervisor Salaries \& Benefits |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 (Highest) |  |  | - |  |  | \$ |
| 2 |  |  | - |  |  | \$ |
| 3 |  |  | - |  |  | \$ |
| 4 |  |  | - |  |  | \$ |
| 5 |  |  | - |  |  | \$ |
| 6 |  |  | - |  |  | \$ |
| 7 |  |  | - |  |  | \$ |
| 8 |  |  | - |  |  | \$ |
| 9 |  |  | - |  |  | \$ |
| 10 |  |  | - |  |  | \$ |


| Total | - | - | - | $\$$ | - | $\$$ | - | $\$$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |




## ACCC

Spans and Layers Analysis

| Layers | Number of Supervisors | Number of Employees | Average Span | Total Supervisors Salaries | Total Supervisors Benefits | Total Supervisor Salaries \& Benefits |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 (Highest) |  |  | - |  |  | \$ |
| 2 |  |  | - |  |  | \$ |
| 3 |  |  | - |  |  | \$ |
| 4 |  |  | - |  |  | \$ |
| 5 |  |  | - |  |  | \$ |
| 6 |  |  | - |  |  | \$ |
| 7 |  |  | - |  |  | \$ |
| 8 |  |  | - |  |  | \$ |
| 9 |  |  | - |  |  | \$ |
| 10 |  |  | - |  |  | \$ |


| Total | - | - | - | $\$$ | - | $\$$ | - | $\$$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |




## ACCC

Spans and Layers Analysis

| Layers | Number of Supervisors | Number of Employees | Average Span | Total Supervisors Salaries | Total Supervisors Benefits | Total Supervisor Salaries \& Benefits |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 (Highest) |  |  | - |  |  | \$ |
| 2 |  |  | - |  |  | \$ |
| 3 |  |  | - |  |  | \$ |
| 4 |  |  | - |  |  | \$ |
| 5 |  |  | - |  |  | \$ |
| 6 |  |  | - |  |  | \$ |
| 7 |  |  | - |  |  | \$ |
| 8 |  |  | - |  |  | \$ |
| 9 |  |  | - |  |  | \$ |
| 10 |  |  | - |  |  | \$ |


| Total | - | - | - | $\$$ | - | $\$$ | - | $\$$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |




## ACCC

Spans and Layers Analysis

| Layers | Number of Supervisors | Number of Employees | Average Span | Total Supervisors Salaries | Total Supervisors Benefits | Total Supervisor Salaries \& Benefits |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 (Highest) |  |  | - |  |  | \$ |
| 2 |  |  | - |  |  | \$ |
| 3 |  |  | - |  |  | \$ |
| 4 |  |  | - |  |  | \$ |
| 5 |  |  | - |  |  | \$ |
| 6 |  |  | - |  |  | \$ |
| 7 |  |  | - |  |  | \$ |
| 8 |  |  | - |  |  | \$ |
| 9 |  |  | - |  |  | \$ |
| 10 |  |  | - |  |  | \$ |


| Total | - | - | - | $\$$ | - | $\$$ | - | $\$$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |




## ACCC

Spans and Layers Analysis

| Layers | Number of Supervisors | Number of Employees | Average Span | Total Supervisors Salaries | Total Supervisors Benefits | Total Supervisor Salaries \& Benefits |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 (Highest) |  |  | - |  |  | \$ |
| 2 |  |  | - |  |  | \$ |
| 3 |  |  | - |  |  | \$ |
| 4 |  |  | - |  |  | \$ |
| 5 |  |  | - |  |  | \$ |
| 6 |  |  | - |  |  | \$ |
| 7 |  |  | - |  |  | \$ |
| 8 |  |  | - |  |  | \$ |
| 9 |  |  | - |  |  | \$ |
| 10 |  |  | - |  |  | \$ |


| Total | - | - | - | $\$$ | - | $\$$ | - | $\$$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |




