### At a Glance

<table>
<thead>
<tr>
<th>UNIVERSITY</th>
<th>FOUNDATION</th>
</tr>
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<tbody>
<tr>
<td><strong>11</strong> colleges and schools</td>
<td><strong>$99,944,903</strong> Total fund balance</td>
</tr>
<tr>
<td><strong>14,606</strong> students enrolled in fall 2017</td>
<td><strong>$2,583,150</strong> in scholarships were awarded from the Foundation in 2017-18</td>
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<td><strong>94,751</strong> living alumni residing in 50 states and 68 countries</td>
<td><strong>$197.5 million</strong> cumulatively generated by the Distinguished President’s Trust</td>
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<td><strong>2,815</strong> faculty and staff</td>
<td><strong>2,986</strong> degrees and certificates awarded in 2017-18</td>
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<td><strong>$418,554,400</strong> operating budget with tuition and other sources supporting 66 percent of the general academic budget and the remaining 34 percent from state appropriations</td>
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Over the past 107 years, since the founding of East Tennessee State University in 1911, the stories of our students, faculty, staff and alumni have weaved together to tell a much bigger story – ours as an institution that is focused on improving the quality of life for the people of this region that we call home.

Our story is one of student success in the classroom, in the research lab, in our community, and on the playing fields. These successes are witnessed every day at regional, state, national, and international levels.

Our story tells of the significant accomplishments of our faculty and staff who are shaping the lives of our students while also contributing to a greater good through their work in the arts, business, technology, science, education, and the health sciences.

Our story is built on the foundation of academic excellence. We began with the singular mission of preparing teachers, but now we also educate tomorrow’s leaders, activists, entrepreneurs, innovators, scientists, military personnel, and creators in many other fields.

And our story includes the community that surrounds our campus. As the university of East Tennessee, we pride ourselves on the partnerships and the relationships we have built in this region and around the world that allow us to expand our footprint and further realize our mission.

The data and information included in our 2017-18 annual report reflect not only the achievements of this institution but your accomplishments as well. Together, we tell a story of how East Tennessee State University is transforming our community and our nation.

And together, we now begin writing our next chapter. Thank you for being part of our story.

Brian Noland
President
“When I leave ETSU and go into my career, with all the steps I have taken so far, I will be going down the right path.”

JIMMY O. YOUNG
Interdisciplinary Studies major
Selma, Alabama
76 percent fall-to-fall retention rate – highest in ETSU’s history

4 University School students earned perfect scores of 36 on ACT exam

215 participants in 2018 Appalachian Student Research Forum; 80 participants in Boland Undergraduate Research Symposium

460 students enrolled in Honors College programs (University Honors, Midway Honors, Honors-in-Discipline, Fine and Performing Arts, Presidential Honors Community Service)

41 student athletes with 4.0 grade point average in spring 2018

240 high school students participated in the ETSU dual enrollment program in spring 2018

3,744 students named to the Dean’s list (fall 2017)

2,442 graduate students in fall 2017 (largest class for third consecutive year)

$38,650,352 awarded in institutional scholarships in 2017-18

8.7 percent enrollment increase (164 students) from fall 2016 to fall 2017

2 SoCon tournament championships (volleyball and men’s tennis) and 2 regular season championships (men’s soccer and men’s tennis)

27 students in the Roan Scholars Leadership Program in 2017-18
A team of 25 ETSU students was among just eight teams in the nation to earn the opportunity to compete in the American Advertising Federation National Student Advertising Competition in Chicago. The ETSU team won first place in its district, then advanced to the virtual semi-finals where it was selected from 18 teams to move on to the national competition.

Nathan Farnor was one of five students across the state to be awarded The Harold Love Outstanding Community Service Award from the Tennessee Higher Education Commission. Farnor also served as the inaugural student trustee on the ETSU Board of Trustees.

For the third time in a row, the American Pharmacists Association – Academy of Student Pharmacists (APhA-ASP) named the Gatton College of Pharmacy as having the best overall Generation Rx committee in the country.

Amanda Kilhenny, a digital media major and Honors-in-Discipline Scholar, was selected for an internship in the Hybrid Reality Lab at NASA’s Johnson Space Center in Houston, Texas. She is utilizing her 3D modeling skills to create realistic tools in a virtual reality simulation of the International Space Station.
The Culp Center is closed...temporarily. In April, groundbreaking for the $45 million Culp Center renovation project took place. This initiative was proposed by the ETSU student body and is being funded through dedicated student fees. Presently, offices and services within the Culp Center have been relocated to other areas on campus. The Culp Center will reopen its doors in 2020 with expanded student meeting space, more dining options, and a pedestrian connection between the east and west sides of campus.
“Studying abroad changed the way I think and caused me to look further outside the box than I did before. When I came back, I felt challenged to do something more. I realized college doesn’t have to just be about getting a good GPA.”

ARSHENE BAIGVAND
Corporate Finance major
Oak Ridge, Tennessee
After experiencing difficulty finding pick-up soccer and basketball games both on campus and while studying abroad in Thailand, Arshene Baigvand created the app Pick Up & Play to help students create or join recreational pick-up games.
Our Rankings

28
The U.S. News & World Report ranked the ETSU College of Nursing 28th in the nation among online graduate nursing degree programs.

20
ETSU’s doctoral program in educational administration is ranked among the top 20 online doctorate programs in educational leadership in the nation.
TheBestSchools.org

31
ETSU’s Digital Media Program listed among top 40 public animation schools and colleges 2018 (rank 31).
Animation Career Review

7
The ETSU Quillen College of Medicine has been ranked seventh in the nation for rural medicine training by U.S. News & World Report.

7
The online B.S. degree program in human services at ETSU has been ranked seventh among the top 25 best online human services programs by the website TheBestSchools.org.

14
University School ranked as 14th best high school in Tennessee by U.S. News & World Report.

5
ETSU is listed as fifth top College of Public Health by College Magazine in its “Top 10 Colleges for Public Health” rankings.

Designated a Voter Friendly Campus by the Campus Vote Project and NASPA Student Affairs Administrators in Higher Education.

Military Friendly designation plus Military Spouse Friendly School designation
Victory Media
A program in the College of Public Health received a national award for innovative curriculum. The 2017 Delta Omega Award for Innovative Public Health Curriculum was presented for “Project EARTH: An Innovation in Education and an Education in Innovation.” Taking place at ETSU’s Eastman Valleybrook campus, Project EARTH prepares public health graduates with the knowledge and skills necessary to work in almost any environment.

The U.S. Public Health Service and the Interprofessional Education Collaborative recognized ETSU with the 2018 Public Health Excellence in Interprofessional Education Collaboration award for the institution’s efforts in battling the opioid epidemic.

The Academic Health Sciences Center kicked off a multi-million-dollar renovation project intended to create a headquarters for interprofessional education and research at the institution. Building 60 on the Mountain Home Veterans Affairs campus has been transformed into ETSU’s Interprofessional Education and Research Center. The state-of-the-art educational facility opened to students in summer 2018.

The inaugural class of students in the Global Sports Leadership Program received their Ed.D. degrees in May 2018.
After many years of anticipation, the ETSU arts center is now coming up from the ground next door to the Millennium Centre. Named in memory of the late James C. and Mary B. Martin, the $53 million center is expected to open during the 2019-20 academic year and will provide academic and performance space for many arts programs at ETSU. It will also serve as an epicenter of the arts for the community.
Faculty and Staff
“ETSU is like a family. We’re really close to all of our teachers and classmates. It is about more than just getting a job, making the cut and passing the class. It’s actual connections.”

ALEX LEWIS
Physical Therapy major
Dayton, Tennessee
16:1 student-to-faculty ratio

1,093 faculty taught

174,407 credit hours

1,093 faculty taught

2 faculty members – Bill Gatton College of Pharmacy’s Dr. Brian Cross and Department of Appalachian Studies associate professor Dr. Lee Bidgood – were selected as Fulbright scholars

23 faculty awarded tenure and

45 received promotion by the ETSU Board of Trustees during its April 2018 meeting.

$500,000 state appropriation awarded to ETSU to bolster the research, outreach and prevention efforts of faculty and staff in the Center for Prescription Drug Abuse Prevention and Treatment

3 members of ETSU’s Academic Health Sciences Center were among 19 individuals appointed to Tennessee Gov. Bill Haslam’s new Commission on Pain and Addiction Medicine Education. They are College of Nursing Dean Dr. Wendy Nehring, Quillen College of Medicine’s Dr. Robert Means, and Bill Gatton College of Pharmacy’s Dr. Sarah Melton.

3 recipients of 2017 ETSU Distinguished Faculty Award: Dr. Robert Beeler (Teaching), Dr. David Harker (Research) and Dr. Susan Epps (Service)

$44,597,307 in extramural funding during 2017-18

7 recipients of the 2018 ETSU Distinguished Staff Award: Brian Ferrell, Ronda Gross, Sue Knoche, Rebecca Lewis, Brandon Standifer, Steve Webb, Amanda Worley

68% of all credit hours taught by full-time faculty
Andrew Scott Ross, art professor, received the prestigious Tennessee Artist Fellowship for 2017-18 from the Austin Peay State University Center of Excellence for the Creative Arts.

Drs. Darrell Moore and Thomas C. “T.J.” Jones, both professors in the Department of Biological Sciences, gained significant national attention for their research on the circadian rhythms of orb-weaving spiders following a presentation at the Society for Neuroscience Conference in Washington, D.C.

Dr. Quan Xie, a faculty member in the Department of Biomedical Sciences at Quillen College of Medicine, was among just four people in the nation to receive funding from the Gilead Sciences Foundation for her research related to liver disease.

Dr. Yi-Yang Chen, piano faculty member, made his debut at Carnegie Hall in New York City on Oct. 18. He presented a full-length solo recital at Carnegie’s Weill Recital Hall featuring works by Beethoven, Debussy, De Falla and Rachmaninoff, as well as his own original compositions.
CHIEF NICOLE N. COLLINS

In June, ETSU introduced Nicole N. Collins as the new Chief of Police and Assistant Vice President. She replaces Jack Cotrel, who retired after 40 years of service at the university. Collins brings over 30 years of experience, including significant work in law enforcement and the military. She comes from New York University, where she served as assistant vice president in the Department of Public Safety and was responsible for overseeing field operations. Collins is a member of the Commission on Accreditation for Law Enforcement Agencies. Prior to joining the NYU team, Collins spent four years at Vanderbilt University as a lieutenant and police executive captain. From 2006-13, she served in the police department at the University of Tennessee. She also spent four years with the U.S. Navy and three years with the U.S. Marine Corps Reserve. She graduated magna cum laude from Savannah State University with a degree in criminal justice.
The School of Graduate Studies is under the leadership of Dr. Sharon James McGee, who was named dean in June 2018. A native of Johnson City, McGee comes from a “blue and gold” family. Her parents met while attending ETSU, and McGee, along with her siblings, attended University School. She graduated from ETSU with a Master of Arts degree in English and completed her Ph.D. at Purdue University. McGee joined the faculty in the Department of English Language and Literature at Southern Illinois University Edwardsville and was named department chair in 2010. Her career comes full circle as she returns to ETSU from Western Carolina University, where she served as associate dean of the Graduate School and was actively involved in recruitment and admissions, professional development for students and program development. The author of three books and several articles in her field, McGee will also hold a professorship in the Department of Literature and Language.
Dr. Greg Ordway from ETSU’s Quillen College of Medicine is on the cusp of discovering a new way to treat depression. Ordway has been studying the biology of depressive disorders in humans for approximately 30 years.
Every day across the ETSU campus, faculty, staff and students in research labs and centers ask a common question: “What if?” They work to find answers and introduce new knowledge in areas such as opioid addiction, liver disease, HIV/AIDS, diabetes, sport science, cardiovascular disease, basic science, innovative teaching methods, archaeology, and much more.
“Volunteer experiences have sparked my interest in many different social justice issues – food insecurity, poverty, homelessness and mental health. There are a lot of under-loved and overlooked populations that I want to be able to work with and incorporate into my career as a physician.”

BRITTNEY STUBBS
Nutrition major, Psychology minor
Crossville, Tennessee
Community Engagement
58,455 community service hours by 125 student organizations which also raised $234,753 for charities

$393,000+ raised in listener support and underwriting for ETSU’s National Public Radio (NPR) affiliate WETS-FM (89.5)

23,900+ attendees at ETSU arts events, including

291,598 patient encounters at ETSU health care facilities, including Quillen ETSU Physicians, College of Nursing Faculty Practice Network, ETSU Family Medicine, Dental Hygiene Clinic and Speech and Hearing Clinic.

$3,012 Raised by ETSU’s food service provider Sodexo for hurricane relief efforts in Texas, Florida, and Puerto Rico.

3,467 guests at 36 Mary B. Martin School of the Arts events and outreach activities

16,809 visits to Reece Museum and Carter Railroad Museum

$2,065,676 provided in uncompensated care by the ETSU College of Nursing Faculty Practice Network

7,000 at Department of Music concerts and recitals

6,149 highest 2017-18 attendance for ETSU basketball game on Feb. 3, 2018 (ETSU vs. Chattanooga)

2,100 at Department of Theatre and Dance performances

$4,413 raised by Staff Senate through the 2017 Holiday Food Drive.

11,400 visitors to Department of Art and Design exhibits and events
In partnership with Ballad Health, ETSU and its Center for Prescription Drug Abuse Prevention and Treatment opened Overmountain Recovery, a not-for-profit medication-assisted addiction treatment facility that provides comprehensive clinical treatment for people who suffer from an opioid use disorder.

ETSU opened a new audiology clinic at the Marshall T. Nave Center in Elizabethton. The clinic, operated by the College of Clinical and Rehabilitative Health Sciences, provides patients with access to a variety of services including comprehensive audiology evaluations for all ages, testing and customized fitting of the latest hearing aid technology and cochlear implants, auditory processing evaluations for children and much more.

Seven Olympic athletes competing in the 2018 Winter Games trained at the U.S. Olympic Training Site located at ETSU, including graduate student Chris Kinney.

Photo courtesy of Chris Kinney

The Office of Leadership and Civic Engagement hosted eight alternative spring break experiences for 61 participants in 2017-18. Service-learning trips during the fall and spring breaks focused on issues such as human rights, poverty, and diversity and were held in Gatlinburg; Atlanta; Chavies, Kentucky; Huntington, West Virginia; New Orleans; Philadelphia; Rainelle, West Virginia; and Washington, D.C.
On the eve of the start of the fall 2017 semester, the William B. Greene, Jr. Stadium opened to the community and was named in honor of longtime ETSU supporter and friend, William B. Greene, Jr. The first home football game was played on September 2 to a crowd of 9,530 Buc fans.
New educational offerings added in 2017-18 year include M.A. Brand and Media Strategy; Doctor of Nursing Practice (ETSU-Tennessee Tech partnership); Certificates in Psychiatric Mental Health Nurse Practitioner, Community College Leadership, Response to Intervention; STEM K-12 Education; Clinical Alcohol and Drug Abuse Counseling Studies; and Geographic Information Systems.

Legislation written by ETSU student Devon Waldorff to protect military personnel attending higher education institutions across the state was signed into law by Governor Bill Haslam.

Alexandra Imani Chatman was chosen to serve on the United States Medical Licensing Examination program’s Medical Student and Resident Advisory Panel. The panel is made up of 15 students and residents from allopathic and osteopathic programs across the country.

Salman Ahmed received the 2018 Outstanding Master’s Thesis Award from the Tennessee Conference of Graduate Schools, recognizing him for his involvement in the development of an application to address transportation safety issues in high-traffic areas.

The early childhood education master of arts degree program was the first in the nation to be accredited by the National Association for the Education of Young Children.

Bluegrass, Old Time and Country Music Studies major Lincoln Hensley performed on the Grand Ole Opry stage with bluegrass legend Bobby Osborne and his band, the Rocky Top X-press.

Three new study abroad agreements were signed in 2018 through ETSU International Programs — bilateral exchange programs with Ottawa University in Canada and the
Dr. Blaine Schubert, a professor in the Department of Geosciences, discussed animals that occupied the Yucatan during the Ice Age in a ‘Nova’ special on PBS.

The Department of Physical Therapy, in conjunction with the Quillen Veterans Affairs Medical Center, enrolled its first cohort of orthopaedic physical therapy clinical residents. The new program, which received full accreditation, is a one-year specialty concentration in orthopaedic physical therapy.

The American Association of Colleges of Nursing selected ETSU College of Nursing’s Dr. Christine Mullins as one of just 30 individuals from across the nation to take part in a boot camp focused on digital innovation in the classroom.

Dr. Ted Olson, a professor in the Department of Appalachian Studies, received a Grammy nomination for Best Album Notes for “Big Bend Killing: The Appalachian Ballad Tradition” and Martin Walters, a lecturer in Jazz Studies as well as in the Department of Media and Communication, mixed and mastered two albums by Ladysmith Black Mambazo that were nominated for Grammys.

ETSU opened the Center for Teaching Excellence to provide faculty with tools to enhance instruction as well as research within their fields.

ETSU Postal and Passport Services was named “Mail Center of the Year” by the In-plant Printing and Mailing Association.

Dr. Nick Hagemeier, an associate professor in the Bill Gatton College of Pharmacy, is among just 28 individuals – and one of only two pharmacists – across the country appointed to a national task force charged with looking at best practices related to pain management. Hagemeier was appointed to the U.S. Department of Health and Human Services Pain Management Best Practices Inter-Agency Task Force by Secretary of Health and Human Services Alex Azar, who established the task force as called for by the Comprehensive Addiction and Recovery Act of 2016.

Dr. Aaron Polichnowski of the Department of Biomedical Sciences was recognized by the American Physiological Society as the 2018 Lazaro J. Mandel Young Investigator.

University of Cordoba in Spain, and an affiliation agreement with Waikato University in New Zealand.
A graduate student studying special education started a reading program at the Washington County/Johnson City Animal Shelter that helps improve reading skills among local homeschool children by allowing them to read each week to dogs and cats at the shelter.

Faculty and students within the speech-language pathology program in ETSU’s College of Clinical and Rehabilitative Health Sciences now are handling the university’s concussion management program for the Department of Athletics. Through the new collaboration, speech-language pathology clinical instructors and some of their students are conducting the required baseline concussion testing for all 140 football players as well as members of all the other ETSU athletic teams, including men’s basketball, men’s and women’s soccer, baseball and softball.

Bucky’s Career Closet opened in fall 2017 to provide professional clothing to students who have financial hardship and are in the process of interviewing for jobs.

Dr. Donald Gotterbarn, professor emeritus in ETSU’s Department of Computing, was named a recipient of the 2018 Association for Computing Machinery (ACM) Presidential Award for his role in the development of the blueprint for professional conduct in the international computing community.

Dr. David Williams, a professor of surgery at the Quillen College of Medicine, was named the second-ever Carroll Hardy Long Chair of Excellence for Surgical Research.

ETSU is designated as an Adult Friendly Institution by the Council for Adult and Experiential Learning.